



As part of our obligations under the gender pay gap legislation, we present our Gender Pay statistics. These statistics have been uploaded to the Government portal and the data is presented as at **4 April 2021**.

Figure		
<b>Mean Gender Pay Gap</b>	21%	Shows that the average male employee hourly rate is 21% higher than female employees.
<b>Median Gender Pay Gap</b>	0%	Shows that the median male employee hourly rate is equal to female employees.
<b>Mean Bonus Gender Pay Gap</b>	45%	Shows that when calculating the average male employee bonus payment versus female employees, male bonus payments are higher 45% higher.
<b>Median Bonus Gender Pay Gap</b>	62.5%	Shows that when calculating the median male employee bonus payment versus female employees, average male bonus payments are 62.5% higher.
<b>Proportion of Males Receiving Bonus</b>	26%	Shows the percentage of male employees receiving bonus.
<b>Proportion of Females Receiving Bonus</b>	15%	Shows the percentage of female employees receiving bonus.

#### Proportion of Male / Female employees in each Quartile

	<b>Male</b>	<b>Female</b>
Upper	49%	51%
Upper Middle	29%	71%
Lower Middle	25%	75%
Lower	26%	74%

Whilst reviewing the Gender Pay analysis, the Company found that there was a 6% decline in how much women earned for every £1 that men do; when comparing against the previous years' data. The Company still operates a transparent Bonus Structure across eligible employees; carrying the same objective criteria for achievement. Further analysis confirms that when comparing to the previous year, the percentage of female employees receiving bonus increased from 14.2% to 15%; however it was also found that women received 45% less in bonus payments than men. This was found to be largely due to selected store closures and challenges due to the Covid-19 pandemic throughout 2020/21 which affected receipt of performance related bonus.

James Convenience Retail Limited is committed to promoting itself as an equal opportunity employer and will provide the same level of opportunity to any applicant or employee of the Company; irrespective of any personal characteristics. The Company is continuously working to find ways of improving its Gender Pay statistics, and recognises the decline in parity seen in the current years' report and the requirement to return to the trend of improvement that has been seen in previous years' reporting.

I declare the above data is accurate as of 4 April 2021.  
 Mark Titterton – James Convenience Retail, Chief Executive  
 11 March 2022



As part of our obligations under the gender pay gap legislation, we present our Gender Pay statistics. These statistics have been uploaded to the Government portal and the data is presented as at **31 March 2020**.

Figure		
<b>Mean Gender Pay Gap</b>	15.3%	Shows that the average male employee hourly rate is 15.3% higher than female employees.
<b>Median Gender Pay Gap</b>	2.0%	Shows that the median male employee hourly rate is 2.0% higher than female employees.
<b>Mean Bonus Gender Pay Gap</b>	13.9%	Shows that when calculating the average male employee bonus payment versus female employees, male bonus payments are higher 13.9% higher.
<b>Median Bonus Gender Pay Gap</b>	4%	Shows that when calculating the median male employee bonus payment versus female employees, average male bonus payments are 4% lower.
<b>Proportion of Males Receiving Bonus</b>	21.4%	Shows the percentage of male employees receiving bonus.
<b>Proportion of Females Receiving Bonus</b>	14.2%	Shows the percentage of female employees receiving bonus.

Proportion of Male / Female employees in each Quartile

	<b>Male</b>	<b>Female</b>
Upper	45%	55%
Upper Middle	31%	69%
Lower Middle	11%	89%
Lower	30%	70%

Whilst reviewing the Gender Pay analysis, the Company found that there was a 2% decline in how much women earned for every £1 that men do; when comparing against the previous years' data. The Company still operates a transparent Bonus Structure across eligible employees; carrying the same objective criteria for achievement. Further analysis confirms that when comparing to the previous year, the percentage of female employees receiving bonus decreased from 15.4% to 14.2%; however it was also found that women received 4% more in bonus payments than men.

James Convenience Retail Limited is committed to promoting itself as an equal opportunity employer and will provide the same level of opportunity to any applicant or employee of the Company; irrespective of any personal characteristics. The Company is continuously working to find ways of improving its Gender Pay statistics, and recognises the requirement to return to the trend of improvement that has been seen in previous years' reporting.

I declare the above data is accurate as of 31 March 2020.  
 Mark Titterton – James Convenience Retail, Chief Executive  
 30 March 2021